#### **Business Plan BEconomic**

Center eBusiness Innovation (CBI) Switzerland Version 0.901

> Peter Bretscher October 18, 2000 rev. November 15, 2000



### **Management Summary**

1<sup>st</sup> Mover in constructing and launching proprietary mind sets and computer tools for modeling and optimizing enterprises and their interactions.

1<sup>st</sup> Driver in launching an "open system base" Standard for future mind sets.

Leader in profitable increasing tangible and intangible stakeholder value in the smart economy.

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# **Vision and Strategy**

#### Highly profitable organization.

- Leader, Driver in developing and spreading innovative mind sets and computer Programs for mapping and modeling economic systems.
- Establishing new standards (creating forces of circumstances) in structuring and quantifying tangible and intangible values.
  - Start with premium clients, developing customized offerings. Highly exclusive services.

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# Strategy option 1 (2<sup>nd</sup> move)





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# **Offerings (Products, Services, Rights)**

#### Products

- Models and tools (all media) for visualizing reality (for entrepreneurs, managers, consultants, teachers, students)
- Services
- Advisory (Consulting)
- Teaching

Rights:

License (user, consultant, teacher, developer)

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### Markets, Customers, Offerings

R Servit Tools Offerings:	Rights ices				
Customers Market		<b>Global 1000</b> Old – change - new	Financial Services	Future Power Comp	
Production	Invest Consumer				
Services	Education Consulting				
Licensors					

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#### **Competitors**

	Struc- turing	Quanti- fying	
Arthur Andersen	1	2	Cracking The Value Code
Boston C G	2	3	Real Asset Value Enhancer
CG E&Y	1	3	Value Creation Index
PwC	2	3	Value Reporting
Skandia (IC Visions)	1	2	Tobin, "Intellectual Capital"
Stern Steward	3	2	MVA, EVA
Sveiby	1	2	Intangible Asset Monitor

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## Marketing

- 1. Exclusive relations with premium clients.
- 2. Holding Products and Services rare/scarce.
- 3. Selective information at top events for example WEF (counting on mouth to mouth propaganda).
- Preparing internal workforce support the grass roots movement by visualizing the blind spot of classic business theory – show the basic solution – offer customized solution – make contract.
- 5. Licences to schools, competitors.

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### **Suppliers and production**

1. As far as possible with E&Y-People, alternatively with good contracts (especially in R&D).



#### **Management and organization**

- Project oriented management.
- Management by Structured Chaos.
- Transparence in tasks and finance.

- Project Manager for Start-up:
- Peter Bretscher Nov. 2000: 3P 6/2001: 5P 12/2001: 15P 12/2002: 30P12/2003: 45P

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**I ERNST & YOUNG** 

#### Main focus of team (3 People/End 2000)

Primary Clients

Mapping process

Customized Tools, Sets

Basic Tools, Models, C-Ware, Paper

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#### **劉 Ernst & Young**

#### **Chance and risk**

Chance Good chance to bypass competitors by turbo. Good chance to set up the flanks.

Risk

Risk to be too late because of small resource base. (could be reduced by partnerships -> strategic task)

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### Finance (Draft for discussion)

	Prev	4Q 00	1Q 01	2Q 01	3Q 01	4Q 01	2002	2003
WorkForce		3	3	5	8	15	30	45
Out		0.15	0.2	0.3	0.5	0.5	4.5	9.5
R&D								
Marketing								
In		0	0					
Products				0.1	0.1	0.1	1	2
Services				0.4	0.4	0.4	3	4
Licences				0.1	0.2	0.2	1	5
Sum T	2	2.15	2.35	2.15	1.95	1.75	1.25	0.25
Sum P	0	0.15	0.35	0.15	0.05	0.25	0.75	2.25

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#### **Implementation plan & milestones**



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#### **ERNST & YOUNG**